

Concept to Integrate Open Collaboration in Technology Roadmapping: Stakeholder Involvement in Strategic E-Government Planning

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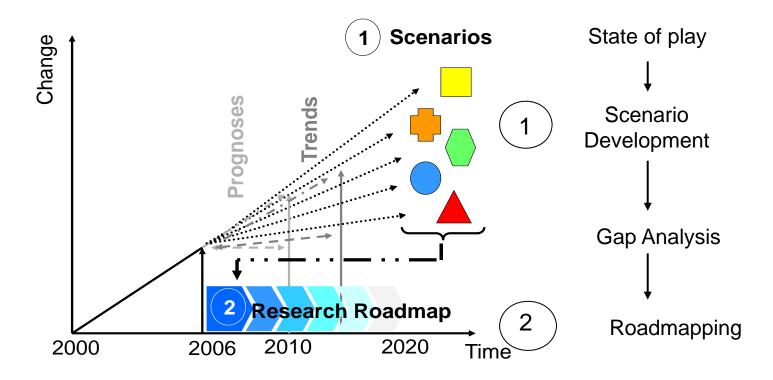
Background

- The European Commission (EC) is funding Specific Support Actions (SSA) to facilitate
 - the identification of current research needs and
 - the prioritisation of this research needs to facilitate planning of next funding programmes
- Most of these SSA apply Technology Roadmapping (TRM) to fulfil above named tasks
 - E.g. eGovRTD2020, PHS2020, ROADiBROM, Crossroad



The Technology Roadmapping Method

Roadmapping eGovernment research



HICCS 2011, Kauai (Hawaii) © Bicking / Wimmer



Stakeholder Involvement in Strategic E-Government Planning

- The principles of Good Governance
 - Openness, Participation, Accountability, Effectivity, and Coherence
- Required for the strategic planning of e-government research
- Stakeholder involvement in the formulation and scoping of future research fields is crucial
 - How far can be and are stakeholders already involved in policyoriented science and technology roadmapping?



Case Study Analysis

Comparison criteria	eGovRTD2020	PHS2020	ROADIBROM	CROSSROAD
Problem scope	E-government	E-health	Digital Mobile Broadcasting	E-Governance
Objective	Guideline to shape future R&D investment of the EC in E-government	•	future R&D	
Research scope	Technology and government modernisation	Technology	Technology	Technology
		Secondary: context concerning issues of		Governance and policy modelling
	Governance and strategic planning	implementation and deployment		
Geographical scope	European Union	European Union	European Union and	European Union
	(including aspects from the US and Australia)		China	(including aspects from all over the world)



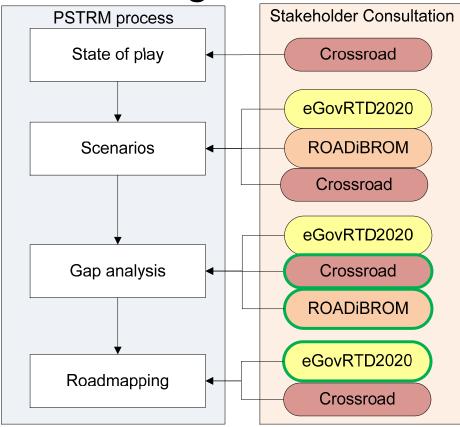
Comparison criteria	eGovRTD2020	PHS2020	ROADIBROM	CROSSROAD
Experts consulted	Varied and various	Persistent and	Varied and various	Persistent and constant
(who are external to the project team)	Consulting different experts all the time	constant	Consulting different experts all the time	
		Consulting every time the same experts (e.g. ESC, Gartner's analysts)		Consulting every time the same experts (e.g. ESC, Gartner's analysts)
Number of experts	< 1.000 experts	< 1.000 experts	<1.000 experts	< 1.000 experts
	(about 480 workshop participants and 380 survey respondents)	(about 400 workshop participants)	(about 300 workshop participants and about 300 survey respondents)	(about 200 workshop participants, further participants in social networks and online questionnaires)
Level of determinism of the number of experts consulted	Not defined ⇒ unlimited	Defined ⇒ limited	Not defined ⇔ unlimited	Defined ⇒ limited
Quantity of experts consulted	Very large	Large	Very large	Very large
	(>500 experts)	(<500 experts)	(>500 experts)	(>500 experts)
Quantity of experts consulted at different phases	Varying	Constant (ESC)	Varying	Constant (ESC)
				Varying (Online Consultation)



Comparison criteria	eGovRTD2020	PHS2020	ROADIBROM	CROSSROAD
Means	Face-to-face expert workshops (ws)	ESC meetings	Face-to-face expert workshops (ws)	ESC meetings
to consult experts		Face-to-face expert workshops		Face-to-face expert
	Validation workshops		Validation workshops	workshops
	Online expert consultation	Validation conference	Online expert consultation	Online expert consultation
			Questionnaires	
			Personal interviews	
Project phases	Scenario development	State of play	Scenario development	State of play
(in which experts were consulted)	Roadmapping (including results from the scenario and gap analysis)	Scenario development	Roadmapping (including results from the gap analysis)	Scenario development
		Gap analysis		Gap analysis
		Roadmapping		Roadmapping
Number of consultation events	18	10	53	6
Specification of consultation events	Scenario building (7 ws +	 5 ESC meetings 4 consultation ws 1 validation conference 	Scenario building (1 ws +	•
	1 internal validation ws)		44 expert interviews + 1 online validation survey + 1 internal consolidation ws)	(validation ws)
	Roadmapping (8 ws + 1 internal & 1 expert validation ws)			2 dissemination ws
				2 online consultation
	-		Roadmapping (5 ws + 1 validation ws)	



Overview of online stakeholder consultations throughout PSTRM methodical steps



 mainly face-to-face expert workshops

- projects could have exploited online consultation facilities to reach a wider audience in every methodical step
- a high potential to apply online consultation is identified, as stakeholder consultation takes place in every methodical step

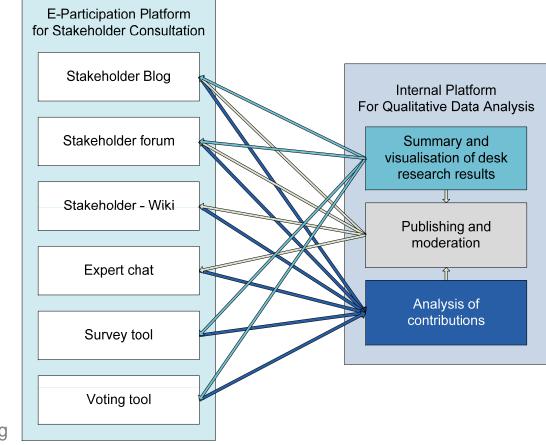
Why online consultation?

- Improving information exchange and communication between stakeholders and analysts during the whole policy formulation process is important for:
 - knowing and understanding the different viewpoints of stakeholders in the context of the policy
 - informing stakeholders about the perspectives resulting from desk research
 - promoting wide-ranging acceptance within and across stakeholder groups

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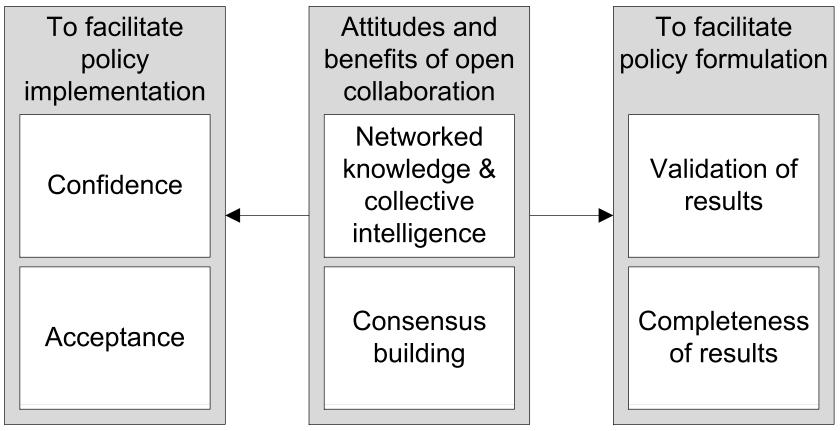


Conceptual design of stakeholder engagement through e-participation tools





Benefits of online consultation and open collaboration through e-participation tools





Thank you very much for your attention!



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